

SINGAPORE LEGAL SERVICE

2025
IN REVIEW





VISION

A trusted Legal Service,
upholding the rule of law and
advancing Singapore's interests.



MISSION

One Legal Service,
developing and deploying the
best legal talent to provide the
highest quality legal services.

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Attorney-General's Chambers

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and Statutory Boards/Statutory Bodies



**THE SINGAPORE
LEGAL SERVICE/
ATTORNEY-
GENERAL'S
CHAMBERS**

ONE LEGAL SERVICE

The Attorney-General is the President of the Legal Service Commission (“LSC”) and heads the Singapore Legal Service. Legal Service Officers (“LSOs”) play a vital role in upholding the rule of law in Singapore by serving in the Attorney-General’s Chambers (“AGC”), departments of Ministries, statutory boards/statutory bodies (“MSB” or “MSBs”) and key public institutions with LSO positions.

THE ATTORNEY-GENERAL’S CHAMBERS

In 2025, the AGC continued under the stewardship of Mr Lucien Wong Yuen Kuai as the Attorney-General, with Deputy Attorneys-General Mr Lionel Yee Woon Chin, Mr Tai Wei Shyong and Mr Goh Yihan, and Solicitor-General Ms Daphne Hong Fan Sin.

Mr Goh Yihan was appointed as Deputy Attorney-General from 1 January 2025. On 1 May 2025, Justice Ang Cheng Hock left the AGC, after serving as a Deputy Attorney-General at the AGC for over two-and-a-half years, to return to the bench as a Judge of the High Court of Singapore.

The AGC is the guardian of the public interest and the rule of law. The AGC supports the Attorney-General in his capacity as Public Prosecutor who exercises overall control of criminal proceedings and conducts prosecution in Court assisted by LSOs who act as his Deputy Public Prosecutors.

Besides this role, the AGC also advises the Government on all legal issues and renders legal advice to MSBs and Organs of State. This includes providing advice to and representing the Government on international law matters including the conduct of international negotiations and dispute settlement proceedings. The AGC also provides legislative drafting and consultancy services to the Government as well as the drafting and vetting of legal documents such as contracts and treaties. The AGC is also responsible for representing the Government in Court proceedings instituted by or against the Government, and in negotiations, mediations and other dispute resolution hearings.

LSOs assist the Attorney-General in the four legal divisions of the AGC: the Civil Division, the Crime Division, the International Affairs Division, and the Legislation Division. Within the AGC, LSOs also perform specialist roles and functions in the Advocacy Group, the AGC-Legal Service Academy, and the Legal Technology and Innovation Office to support the functions of the AGC.

CIVIL DIVISION

The Civil Division acts as the Government's principal legal advisor. In 2025, we advised the Government on various important national issues, including:

- (a) the conduct of the 2025 General Elections;
- (b) the operationalisation of the Johor Bahru-Singapore Rapid Transit System Link;
- (c) Singapore's carbon mitigation measures, including the legal nature of carbon credits, carbon capture and storage, and clean energy measures;
- (d) the management of State land and leases; and
- (e) measures to combat scams, including the implementation of the Protection from Scams Act 2025.

The Civil Division also assisted with developing new templates for whole-of-government procurement, including a modular template for different types of Information and Communication Technology products and services, a Tender Lite template for smaller-value construction projects, and templates for the new Innovative Procurement Partnership initiative. We provided legal support for important projects, such as the Call for Application for 200 megawatts of data-centre capacity, the sourcing of carbon credits, and the establishment of funds to support high-growth local enterprises.

The Civil Division represented the Government and the Attorney-General in significant legal proceedings, including:

- (a) ***Mah Kiat Seng v Sulaiman Yusof and others* (CA/CA 20/2025, unreported)** – successfully defended on appeal the High Court's decision to strike out an individual's claims, including claims of false imprisonment and malicious prosecution against police officers and the Attorney-General;

- (b) ***Goh Seng Heng v The Official Assignee* [2025] SGHC 237** – successfully defended the Official Assignee against six applications brought by a bankrupt challenging the Official Assignee's decisions regarding the administration of the bankrupt's estate;

- (c) ***Father of XQD and XQE v Child Protector* [2025] SGHCF 59** – successfully defended on appeal the Youth Court's decision to grant Care and Protection Orders to protect the children from emotional and psychological abuse;

- (d) ***Attorney-General v Shanmugam Manohar and another* [2025] SGCA 2** – successfully appealed to set aside the Disciplinary Tribunal's dismissal of touting charges against a law firm partner, and for the constitution of a fresh Disciplinary Tribunal to investigate the matter; and

- (e) ***Alfred Dodwell v Attorney-General and another* (CA/CA 58/2024, unreported)** – successfully defended on appeal the High Court's decision setting aside the Disciplinary Tribunal's determination on a complaint against the lawyer and directing that the complaint be heard by a new Disciplinary Tribunal.

As at 31 December 2025, there were 60 LSOs in the Civil Division.

Vincent Leow

Deputy Solicitor-General/
Chief Counsel

Civil Division

Civil Division

Attorney-General's Chambers



CIVIL DIVISION

(Left to Right) Front row:

Soh Kee Bun, David Chong Gek Sian, Phua Wee Chuan, Vincent Leow (Deputy Solicitor-General/Chief Counsel), Mr Goh Yihan (Deputy Attorney-General), Mr Lionel Yee Woon Chin (Deputy Attorney-General), Mr Lucien Wong Yuen Kuai (Attorney-General), Mr Tai Wei Shyong (Deputy Attorney-General), Ms Daphne Hong Fan Sin (Solicitor-General), Khoo Boo Jin, Ms Tammy Low Wan Jun, Ms Joan Janssen

(Left to Right) Second row:

Ms Lum Qian Wei, Ms Faith Boey Yongwei, Ms Jacqueline Gwee Liling, Ms Genevieve Lee Hui Shan, Ms Teo Siqi, Ms Suneeti Sreekumar, Ms Nicolle Ng Hui Min, Ms Hannah Tan Ye Jia, Ms Lee Hui Min, Ms Lindsay Lu Xuan Hui, Ms Dierdre Grace Morgan, Ms Rachel Tan Jia Qi, Ms Lye Hui Xian, Ms Abigayle Huan Ru-el

(Left to Right) Third row:

Kenneth Chua Han Yuan, Gabriel Yap Kang Ren, Ng Wei, Ms Joan Pang Wei En, Ms Karin Tan Hui Qing, Ms Satviender Kaur Nijer, Ms May Ng, Yeow Yuet Cheong, Daniel Ho Zhengyuan, Edmund Wong Wei Jie, Chng Luey Chi, Foo Shi Hao, Ms Jasmine Goh Xuanlin, Ms Du Xuan

(Left to Right) Back row:

Augustine Tang Jing Cheng, Jeremy Yeo Shenglong, Jeyendran s/o Jeyapal, Tan Zhongshan, Kenneth Mak Jun Wen, Roy Lim Rui Cong, Arjuna Segathesan, Samuel Wong Wei Yuan

CRIME DIVISION

In 2025, the Crime Division continued to protect and advance the public interest through fair and independent prosecutions.

Our Deputy Public Prosecutors (“DPPs”) cleared over 50,000 Investigation Papers (“IPs”) from the Singapore Police Force (“SPF”) and other enforcement agencies, including the Commercial Affairs Department, Corrupt Practices Investigation Bureau (“CPIB”), and various Ministries and statutory boards. To combat the scourge of scams, some of our DPPs were deployed to the SPF Anti-Scam Command to lend their prosecutorial expertise and expedite the IP clearance process. In terms of advisory work, we rendered 794 pieces of advice.

Our DPPs prosecuted more than 70 cases in the High Court (“HC”), and over 5,500 cases in the State Courts. Further, we argued more than 250 appeals in the HC and the Court of Appeal (“CA”).

Significant cases prosecuted in 2025 include:

- (a) ***Jumaat bin Mohamed Sayed & others v AG* [2025] 1 SLR 1287** – Offenders convicted of drug trafficking challenged the statutory presumptions concerning trafficking, possession and knowledge of controlled drugs under the Misuse of Drugs Act 1973. The CA dismissed the challenge and upheld the presumptions.
- (b) ***PP v Foo Li Ping & another matter* [2025] 4 SLR 1** – This case marked the first prosecution of an offence involving the disposal of a human corpse under section 308B of the Penal Code 1871. Two offenders subjected a four-year-old child to over a year of abuse, culminating in the child’s death from a fatal punch to the stomach. They then disposed of the child’s body by burning it in a metal barrel. They were sentenced to 19 years’ imprisonment, and 30 years’ imprisonment and 17 strokes of the cane respectively.
- (c) ***PP v DGH & another* [2025] SGHC 140** – We secured the conviction of two foreign academics for sexually assaulting a fellow academic. They received sentences of 13 years and 10 months’ imprisonment, and 18 years’ imprisonment respectively. The HC also granted the Prosecution’s application for a compensation order covering the victim’s psychological treatment, psychotherapy counselling fees, medication, and flight tickets.
- (d) ***PP v Ng Yu Zhi* (CC 62/2024)** – A former managing director was prosecuted for operating a Ponzi scheme involving S\$1.4 billion and 947 investors. Following a 37-day trial in the HC, the case awaits verdict.
- (e) ***PP v Ong Beng Seng* [2025] SGDC 211** – The offender, who was the majority shareholder of Singapore GP Pte Ltd, abetted a then-Minister to commit an act which had a tendency to obstruct the course of justice by arranging retrospective billing of a flight after the CPIB seized the flight manifest. The court exercised judicial mercy in view of the offender’s advanced and incurable cancer, and imposed the maximum fine instead of a custodial sentence.
- (f) ***PP v R Shanmugaratnam & another* [2025] SGDC 249** – Following a 28-day trial, we secured the conviction of two offenders charged with falsifying confirmation letters related to the 2020 Wirecard collapse.
- (g) ***PP v Yoong Kok Kai* [2025] SGHC 247** – The HC allowed the Prosecution’s appeal and enhanced the sentence to five years’ imprisonment for an intoxicated driver whose actions left an auxiliary police officer permanently bedbound and non-communicative. The HC also issued guidance on when the public interest exception in the Sentencing Advisory Panel’s Guidelines on Reduction in Sentences for Guilty Pleas may be invoked.

- (h) **Anita Damu v PP & another appeal [2025] 4 SLR 922** – The HC allowed the Prosecution’s appeal and enhanced the sentence from 31 to 84 months’ imprisonment for an offender who subjected her domestic worker to systemic abuse over 15.5 months.
- (i) **PP v Lin Pengli Barrie & another appeal [2025] 4 SLR 524** – The HC allowed the Prosecution’s appeal and enhanced the sentence from 14 to 27 months’ imprisonment for three charges of animal cruelty under the Animals and Birds Act 1965.
- (j) **Abdul Ghufuran bin Abdul Wahid v PP [2025] 3 SLR 1572** – A three-judge panel of the HC established a framework to determine the notional period of imprisonment for accused persons suspected or found incapable of making their defence due to a mental condition.
- (k) **PP v Ken Lim Chih Chiang [2026] SGMC 25** – A former Singapore Idol judge was convicted after trial and sentenced to 13 months’ imprisonment for groping the victim’s breast during an interview.

2025 also marked a milestone year for the Crime Division as we successfully hosted the 30th Annual Conference and General Meeting of the International Association of Prosecutors for the first time in 17 years. We welcomed over 450 delegates from 90 countries and jurisdictions for three days of substantive discussions on combating crime in an increasingly technological world.

We also provided round-the-clock legal support during the 2025 General Elections.

As at 31 December 2025, there were 229 LSOs in the Crime Division.

Tan Kiat Pheng

Chief Prosecutor

Crime Division

Attorney-General’s Chambers



CRIME DIVISION

(Left to Right) Front row:

Jiang Ke-Yue, Han Ming Kuang, Loh Yong Kah Alan, Anandan s/o Bala, David Khoo Kim Leng, Hay Hung Chun, Hui Choon Kuen (Third Chief Prosecutor), Mr Goh Yihan (Deputy Attorney-General), Mr Lionel Yee Woon Chin (Deputy Attorney-General), Mr Lucien Wong Yuen Kuai (Attorney-General), Mr Tai Wei Shyong (Deputy Attorney-General), Ms Daphne Hong Fan Sin (Solicitor-General), Tan Kiat Pheng (Chief Prosecutor), David Chew Siong Tai (Chief Prosecutor, International Engagement), Ivan Chua Boon Chwee, Koy Su Hua Peter, Oh Chun Wei Gordon, Ong Siu Jin Christopher, Wong Woon Kwong, Ng Yiwen

(Left to Right) Second row:

Ms Joelle Loy En Qi, Timothy Ong Kah Yong, Ms Etsuko Lim Tze, Joel Leong Kit Yu, Law Yan An, Ms Nadia Lee, Ms Megan Soh, Chong Kee En, Tung Shou Pin, Muhd Salihin Bin Salim, Goh Yong Ngee, Daniel Ling, Kumaresan s/o Gohubalan, Ms Ashley Poh Shiyun, Ms Kimberly Boo, Ms Tan Jing Ming, Ms Melissa Heng, Ms Lynda Lee, Ms Huiyi Li, Ms Intan Suhaily Bte Abu Bakar

(Left to Right) Third row:

Muhd Nur Hidayat Bin Amir, Wayde Chan, Kamen Chiang Ke Yang, Khong Zi-Wei, Mohamed Riasudeen, Joseph Gwee Ming Wei, Erfendi Dhahlan, Caleb Looi Xu, Ernest Goh Jun Hong, Ms Lu En Hui Sarah, Ms Yeo Kee Hwan, Ms Lim Li Ting, Ms Nivethaa Ravintharan, Ms Clara Low Puay Cheng, Ms Grace Chua

(Left to Right) Back row:

Charles How, Gurmeh Singh, Thaddeus Tan, Colin Ng, Niranjan Ranjakunalan, Martin Liao, Nicholas Wuan, Andre Chong, Timotheus Koh, Sean Teh, Benedict Teong, Kenneth Ng Chee Wei, Ms Sruthi Boppana



CRIME DIVISION

(Left to Right) Front row:

Jiang Ke-Yue, Han Ming Kuang, Loh Yong Kah Alan, Anandan s/o Bala, David Khoo Kim Leng, Hay Hung Chun, Hui Choon Kuen (Third Chief Prosecutor), Mr Goh Yihan (Deputy Attorney-General), Mr Lionel Yee Woon Chin (Deputy Attorney-General), Mr Lucien Wong Yuen Kuai (Attorney-General), Mr Tai Wei Shyong (Deputy Attorney-General), Ms Daphne Hong Fan Sin (Solicitor-General), Tan Kiat Pheng (Chief Prosecutor), David Chew Siong Tai (Chief Prosecutor, International Engagement), Ivan Chua Boon Chwee, Koy Su Hua Peter, Oh Chun Wei Gordon, Ong Siu Jin Christopher, Wong Woon Kwong, Ng Yiwen

(Left to Right) Second row:

Ms Daphne Lim, Ms Haniza Abnass, Ms Ashley Poh Shiyun, Ms Stacey Anne Fernandez, Ms Toh Puay San, Ms Teo Lu Jia, Ms Cheryl Tan Jia Ying, Leong Wing Tuck, Vincent Ong, Daniel Foo Ee Yeong, Ms Stephanie Koh, Ng Jun Kai, Gabriel Lee Heng Bin, Ms Charlene Tay, Ms Heershan Kaur, Ms Nicole Teo, Ms Claire Poh, Ms Xu Sijia, Ms Teng Yin Hang

(Left to Right) Third row:

Marcus Foo, Nicholas Khoo, Eugene Lee, Ms S Puspha, Ms Agnes Chan, Ms Tin Shu Min, Victor Lim See Wai, Andrew Low, Hon Yi, Benedict Chan Wei Qi, Darren Ang Jin Wee, Karl Tan, Ms Sarah Lam, Ms April Phang, Ms Christina Koh, Ms Krystle Chiang, Ms Elizabeth Chua

(Left to Right) Back row:

Chin Jincheng, Foo Yang Yi, Shaun Lim Sheng Kang, Yang Ziliang, Tan Wee Hao, Kenley Kwan Cheuk-Bun, Lau Wing Yum, Joel Fun Wei Xuan, Muhammad Jahabar Sathik, Keith Low, Tow Chew Chi, Luke Tang, Yeo Zhen Xiong, Kong Kuek Foo, Ms Regina Lim



CRIME DIVISION

(Left to Right) Front row:

Jiang Ke-Yue, Han Ming Kuang, Loh Yong Kah Alan, Anandan s/o Bala, David Khoo Kim Leng, Hay Hung Chun, Hui Choon Kuen (Third Chief Prosecutor), Mr Goh Yihan (Deputy Attorney-General), Mr Lionel Yee Woon Chin (Deputy Attorney-General), Mr Lucien Wong Yuen Kuai (Attorney-General), Mr Tai Wei Shyong (Deputy Attorney-General), Ms Daphne Hong Fan Sin (Solicitor-General), Tan Kiat Pheng (Chief Prosecutor), David Chew Siong Tai (Chief Prosecutor, International Engagement), Ivan Chua Boon Chwee, Koy Su Hua Peter, Oh Chun Wei Gordon, Ong Siu Jin Christopher, Wong Woon Kwong, Ng Yiwen

(Left to Right) Second row:

Brian Tan Eu-Hern, Ms Sarah Ong, Ms Magdalene Huang, Ms Wong Shiau Yin, Benjamin Low Junjie, Matthew Choo Hou Chong, Cheah Wenjie, Kevin Yong, Jordon Li, Eugene Phua, Ms Vanessa Tan, Ms Ariel Tan Hui Ru, Ms Ashley Chin Sze-En, Ms Ng Xin Yu, Dhiraj G Chainani, Gavin Goh

(Left to Right) Third row:

Ms Jheong Siew Yin, Ms Yu Jiaqi Kiera, Ms Sarah Sabir Thaker, Jonathan Tan Hoe En, Andre Ong Yao-Min, Ronnie Ang Yao Long, Xavier Tan Wee Cher, Eugene Ho, Ms Jolene Tan, Ms Gladys Lim Hinn Teng, Ms Grace Teo, Ong Xin Jie, Ms Norine Tan, Ms Nicole Tay, Ms Mavis Ng

(Left to Right) Back row:

Suhas Malhotra, Jeremy Bin Wen Hao, Ben Tan, Sellakumaran Sellamuthoo, Kelvin Chong Yue Hua, Darren Sim Chun Teck, Kester Tan, Suriya Prakash Uthayasurian, Louis Ngia Jin Liang, Stephen Yeo

INTERNATIONAL AFFAIRS DIVISION

The International Affairs Division (“IAD”) advises and represents the Government on matters relating to international law.

In 2025, IAD advised the Government on a wide range of issues, including the Israel-Hamas and the Cambodia-Thailand conflicts, the conclusion of the Singapore-France civil nuclear agreement, and carbon credits Implementation Agreements, eight of which were newly implemented that year.

Amidst Singapore’s efforts to navigate an uncertain and fractured international trade landscape, from “liberation day” tariffs to geo-economic rivalries, IAD was involved in negotiating and concluding several economic treaties to safeguard our interests in cross-border trade, essential supplies, and investment. These included the ASEAN-China Free Trade Agreement “3.0” Upgrade, the EU-Singapore Digital Trade Agreement, the Singapore-New Zealand Agreement on Trade in Essential Supplies, Memoranda of Cooperation on Rice Trade with Thailand and Vietnam respectively, and Bilateral Investment Treaties with Nigeria and Côte d’Ivoire.

On the international cooperation in criminal matters front, IAD was involved in concluding the ASEAN Treaty on Extradition, the Kazakhstan-Singapore Mutual Legal Assistance in Criminal Matters Treaty, and the France-Singapore Extradition Agreement.

IAD officers also played key roles on various international platforms. They chaired consultations and working groups on oceans and law of the sea-related resolutions and negotiation at multilateral platforms such as the International Seabed Authority, and co-facilitated the discussions on the

legal architecture of the World Health Organisation Pandemic Agreement, which was adopted in May 2025. Besides these, IAD officers participated in other major bilateral and international meetings and negotiations, such as:

- (a) the 80th United Nations (UN) General Assembly;
- (b) the 30th UN Climate Change Conference;
- (c) the UN Human Rights Council;
- (d) the UN Commission on International Trade Law (UNCITRAL) Working Group III on Investor-State Dispute Settlement Reform;
- (e) the Legal Subcommittee of the UN Committee on the Peaceful Uses of Outer Space (UNCOUPOS);
- (f) the UN Preparatory Commission for Entry into Force of the Biodiversity Beyond National Jurisdiction (BBNJ) Agreement; and
- (g) the 5th Session of the Intergovernmental Negotiating Committee on Plastic Pollution.

In addition, IAD officers participated as speakers and moderators in international conferences and seminars, such as the Centre for International Law Year in Review, American Society of International Law (ASIL) General Meeting, ASIL Abroad, and the Asian Society of International Law Conference.

As at 31 December 2025, there were 38 LSOs in IAD.

Daphne Hong Fan Sin (Ms)
Solicitor-General/
Director-General
International Affairs Division
Attorney-General’s Chambers



INTERNATIONAL AFFAIRS DIVISION

(Left to Right) Front row:

Ms Deena Abdul Aziz Bajrai, Toh Shin Hao, Ong Chin Heng, Derek Loh Kong Yue, Mr Goh Yihan (Deputy Attorney-General), Mr Lionel Yee Woon Chin (Deputy Attorney-General), Mr Lucien Wong Yuen Kuai (Attorney-General), Mr Tai Wei Shyong (Deputy Attorney-General), Ms Daphne Hong Fan Sin (Solicitor-General/Director-General), Ms Diane Tan Yi-Lui, Jason Tan Theng Kok, Ms Natalie Yu-Lin Morris-Sharma, Tan Soo Tet

(Left to Right) Second row:

Ms Rachel Tan Wei Xian, Kung Xue En, Ms Sarah Lok Suet Min, Ms Chow Zi En, Ms Tan Fong Han, Ervin Roe Jun Zhi, Ashley Ong Jia Hong, Ms Lu Yiwei, Ms Nicole Loo Jin Theng, Ms Sarah Katrina Banton, Ms Ng Kexian

(Left to Right) Back row:

Ms Parvathi Menon, Ms Emily Choo Wan Ning, Ms Yau Pui Man, Ms Kristi How Suqian, Ms Vanessa Lam Xiu Ping, Scott Tan Chun Wen, Mansoor Amir, Ms Seraphina Fong Mian Yi, Ms Carene Poh Kai Lin, Ms Qiu Huixiang, Jotham Tay Zi Xun, Ms Jessie Lim

LEGISLATION DIVISION

The Legislation Division (“LEGIS”) drafts, publishes and revises Singapore legislation. LEGIS also advises on legislative and parliamentary matters.

In 2025, LEGIS drafted 22 Bills (1,254 pages) that were introduced in Parliament, and 898 pieces of subsidiary legislation (“SL”) (5,437 pages). There was increased legislative activity to bring into operation 54 Acts. LEGIS also serviced an increased demand for legislative consultancy and advisory services.

Notable Bills include:

- (a) **Health Information Bill** which provides for a national electronic health records system for the contribution, collection, storage, disclosure and use of individuals’ health information.
- (b) **Online Safety (Relief and Accountability) Bill** which provides for administrative redress and judicial remedies (including statutory torts) for victims of online harms. The new Commissioner of Online Safety may issue directions to individuals or entities to address online harms and identify anonymous perpetrators.
- (c) **Social Residential Homes Bill** which consolidates and strengthens the regulatory framework for social residential homes (“SRHs”) previously regulated under other Acts such as the Homes for the Aged Act 1988 and Children and Young Persons Act 1993. The Bill introduces measures to safeguard the safety, welfare and wellbeing of residents of SRHs, and imposes governance requirements on operators of SRHs.
- (d) **Maintenance of Racial Harmony Bill** which provides for restraining orders against content that could create enmity between races in Singapore, and measures against foreign influence that could affect racial harmony in Singapore.

LEGIS supported the General Elections 2025 and post-election. We gave advice and drafted Gazette notifications, SL and other documents relating to the elections, the formation of Government and appointment of office-holders, and the establishment of Towns and Town Councils.

LEGIS and the Law Revision Commission embarked on the universal revision of SL in 2024. The 2025 Revised Edition of SL was published in June and December 2025.

LEGIS maintains Singapore Statutes Online, which is available to the public free of charge. In 2025, Singapore Statutes Online received almost 25 million visits from 18.8 million unique visitors.

In 2025, LEGIS conducted intensive training for 11 new drafters and a series of lunchtime training sessions for in-house legal counsel from Ministries and statutory boards. LEGIS received official visitors from Saudi Arabia, Mauritius and Thailand. Preparatory work for the Commonwealth Association of Legislative Counsel Conference 2026 also started in earnest.

As at 31 December 2025, there were 41 LSOs in LEGIS.

Jeanne Lee Ming En (Ms)

Chief Legislative Counsel, Legislation Division
Attorney-General’s Chambers



LEGISLATION DIVISION

(Left to Right) Front row:

Charles Lim Aeng Cheng, David Lim Jit Hee, Ms Jeanne Lee Ming En (Chief Legislative Counsel), Mr Goh Yihan (Deputy Attorney-General), Mr Lionel Yee Woon Chin (Deputy Attorney-General), Mr Lucien Wong Yuen Kuai (Attorney-General), Mr Tai Wei Shyong (Deputy Attorney-General), Ms Daphne Hong Fan Sin (Solicitor-General), Lee Chuan Huei, Mrs Joyce Chao Suling, Ms Lee Yean-Lin

(Left to Right) Second row:

Ms Hung Ning Shing, Ms Esther Yee Swee Yoong, Ms Jeslyn Chionh Hui Qi, Ms Anita Chan An Lin, Ms Angelyn Cheng Geok Lin, Ms Ho Chuo Li, Ms Shana Poon Jingjie, Ms Ava Wang Yuxuan, Ms Clarissa Chern Xin Yi, Ms Jaime Tey Su Fung, Ms Anne Goh Su Yee, Ms Parveen Kaur Nagpal, Ms Janna Chua En Ning

(Left to Right) Third row:

Lim Toh Han, Malvern Tan Yu Yao, Jonathan Lee Wai Kit, Kelvin Kow Weijie, Graham Chua Xing Jian, Tham Yew Loon, Elgin Tay Wei Xiong, Ng Junyi, Philip Ng Wuheng

(Left to Right) Back row:

Chong Kah Wei, Chong Kah Kheng, Seow Zhixiang, Stanley Kok Pin Chin, Dilip s/o Vasu Theavan, Leonard Goh Choon Hian, Tay Li Hang

ADVOCACY GROUP

The Advocacy Group specialises in contentious litigation, including public international law and civil disputes. The Advocacy Group also handles criminal prosecutions in the State Courts and the High Court. In 2025, the Advocacy Group's notable matters included:

- (a) **First criminal appeal under the Parliament (Privileges, Immunities and Powers) Act 1962:** A team consisting of LSOs from the Advocacy Group and Crime Division, led by Deputy Attorney-General Goh Yihan, successfully defended a Magistrate's Appeal brought by then-Leader of the Opposition Mr Pritam Singh against his conviction.
- (b) **Bail in extradition proceedings:** The Advocacy Group, in collaboration with the International Legal Cooperation Team, successfully resisted a bail application, where the General Division of the High Court considered for the first time when a fugitive apprehended under the Extradition Act 1968 would be considered "sick or infirm" and thus eligible for release on bail.
- (c) **Protection from Online Falsehoods and Manipulation Act 2019 (POFMA):** The Advocacy Group successfully resisted a challenge by the Singapore Democratic Party to a POFMA direction on the alleged basis that Part 3 of the POFMA was an unconstitutional restriction of the freedom of speech.
- (d) **Judicial review:** A team consisting of LSOs from the Advocacy Group and Civil Division successfully defended a judicial review challenge against a ministerial appeal decision by the Minister for Health. This case considered the statutory framework for dealing with complaints under the Medical Registration Act 1997.

As at 31 December 2025, there were nine LSOs and two seconded Judicial Service Officers in the Advocacy Group.

Vincent Leow

Deputy Solicitor-General
Head, Advocacy Group
Attorney-General's Chambers

AGC-LEGAL SERVICE ACADEMY

In 2025, the AGC-Legal Service Academy ("Academy") continued developing the legal knowledge and capabilities of LSOs across the AGC, Ministries, and statutory boards through in-house training covering ethics, fundamental legal knowledge, specialised areas of law, legal skills workshops, and advocacy seminars. These sessions were delivered by experienced senior LSOs, academic experts, and leading practitioners, including Senior Counsel and King's Counsel. In conjunction with the LSC Competency-Driven Growth framework, which seeks to enhance the development and appraisal of LSOs, the Academy also introduced the Training Directory to guide LSOs in identifying relevant training for developing their Legal Core Competencies and Legal Functional Competencies. The Academy's strong partnerships with local and overseas law practices, commercial organisations, and government agencies further facilitated attachments for 14 LSOs, providing them meaningful exposure to international best practices and opportunities to hone their legal skills.

The Academy continues to benchmark AGC's knowledge management ("KM") practices against leading local and foreign law practices, as well as government agencies, fully supporting our LSOs in their work. 2025 marked the use of AI in KM delivery, with the introduction of Prollie, an AI chatbot with AGC in-house prosecution know-how as its knowledge base, optimising time savings for all.

The 3rd edition of the Public Sector Legal Forum was also convened to foster vibrant connections and networks within the public sector legal community, centring around the impact of AI and technology on public lawyering.

As at 31 December 2025, there were nine LSOs in the Academy.

Wan Wai Yee (Ms)

Dean
AGC-Legal Service Academy
Attorney-General's Chambers

LEGAL TECHNOLOGY AND INNOVATION OFFICE

The Legal Technology and Innovation Office (“LTIO”) drives the adoption of technology and innovation within the AGC.

In 2025, LTIO led AGC’s continuing efforts in exploring, adopting, and developing artificial intelligence (“AI”). LTIO secured industry-leading legal AI tools including Harvey AI and Jus AI for AGC officers, and supported the adoption of whole-of-government AI tools including, in particular, AIBots. For instance, “Prollie” is a bot designed to support searches of prosecution materials. LTIO also supported AGC teams in whole-of-government AI hackathons, including notably the AGC Civil Division team that clinched 1st place at the inaugural whole-of-government legal AI hackathon.

LTIO developed new AI-powered tools to assist prosecutors with drafting replies to representations from accused persons and statements of facts for simple plead-guilty cases. We also continued work on

CaseEdge, which began as a judgment summariser but will be enhanced to become an effective research assistant that retrieves relevant precedents.

A major milestone was the official launch of the One Legal Service platform (“OLS”), which provides a single platform for all AGC officers to access AGC’s in-house developed legal technology tools. OLS currently features two applications: Trackmate, which automatically tracks legislative changes and sends customised updates to officers; and Autotab, which automatically generates bundles of authorities and documents from submissions. More applications would be added to OLS progressively. LTIO has also started rolling out OLS to legal teams in the Ministries and statutory boards.

As at 31 December 2025, there was one LSO in LTIO.

Liew Kuang Ping

Head (Strategic Products)

LTIO

Attorney-General’s Chambers



ADVOCACY GROUP, AGC-LEGAL SERVICE ACADEMY AND LEGAL TECHNOLOGY AND INNOVATION OFFICE

(Left to Right) Front row:

Wong Woon Kwong, Vincent Leow (Deputy Solicitor-General/Head, Advocacy Group), Mr Goh Yihan (Deputy Attorney-General), Mr Lionel Yee Woon Chin (Deputy Attorney-General), Mr Lucien Wong Yuen Kuai (Attorney-General), Mr Tai Wei Shyong (Deputy Attorney-General), Ms Daphne Hong Fan Sin (Solicitor-General), Ms Wan Wai Yee (Dean, AGC-Legal Service Academy), Han Ming Kuang, Mrs Jasmine Chin-Sabado

(Left to Right) Second row:

Ms Jocelyn Teo Meng Hui, Ms Ruth Ng, Ms Sarah Siaw Ming Hui, Ms Andrea Gan Yingtian, Ms Tan Shi Yun, Ms Lee Ti-Ting, Ms Ho May Kim, Ms Emily Zhao

(Left to Right) Back row:

Liew Kuang Ping, Sivakumar Ramasamy, Wong Chun Han, Kenny Yang, Lewis Tan Choon Kia, Bharat Punjabi, Brian Wong Li De, Hairul Hakkim s/o Kuthibutheen



**MINISTRIES,
LEGAL SERVICE
DEPARTMENTS AND
STATUTORY BOARDS/
STATUTORY BODIES**

MINISTRIES, LEGAL SERVICE DEPARTMENTS AND STATUTORY BOARDS/STATUTORY BODIES

LSOs may be posted or seconded to Ministries, Legal Service departments and statutory boards/statutory bodies.

LSOs posted to Ministries act as the representatives of the Attorney-General and play a vital role in upholding the rule of law. The LSOs assist the Attorney-General as the Government's legal advisor by rendering legal advice to the Ministry to which they are posted on a wide variety of legal matters, the drafting and vetting of legal documents and the review and drafting of legislation. The legal support LSOs provide at Ministries also include Court prosecution where required.

LSOs seconded to Legal Service departments and statutory boards perform similar services as their LSO colleagues posted to Ministries, but their work also include the implementation of legislation or policies which may require public facing roles and functions involving direct interaction with the public, stakeholders, and other government entities.

LSOs may be assigned to leadership or management positions, and be involved in the formulation of policies and the administration of finances and personnel within the Ministries, Legal Service Departments and statutory boards/statutory bodies. These responsibilities allow LSOs to contribute to the strategic direction and operational efficiency of the agencies they serve.

In 2025, LSOs were posted or seconded to:

Ministries

Culture, Community and Youth; Defence; Digital Development and Information; Education; Finance; Foreign Affairs; Health; Home Affairs; Law; Manpower; National Development; and Social and Family Development.

Legal Service departments and statutory boards/statutory bodies

Accounting and Corporate Regulatory Authority; Commercial Affairs Department; Competition and Consumer Commission of Singapore; Communicable Diseases Agency; Defence Science and Technology Agency; Economic Development Board; Family and Early Childhood Division; Health Sciences Authority; Home Team Science and Technology Agency; Infocomm Media Development Authority; Inland Revenue Authority of Singapore; Insolvency and Public Trustee's Office; Intellectual Property Office of Singapore; Legal Aid Bureau; Majlis Ugama Islam Singapura; Monetary Authority of Singapore; National Environment Agency; National Parks Board; Policy Development Division (of the Ministry of Home Affairs); Prime Minister's Office; Singapore Land Authority; Smart Nation Group; Sport Singapore; and Syariah Court.

MINISTRY OF CULTURE, COMMUNITY AND YOUTH

The Ministry of Culture, Community and Youth (“MCCY”) seeks to inspire Singaporeans through the arts and sports, engage the youth, strengthen community bonds, and promote volunteerism and philanthropy.

The MCCY Legal Unit (“LU”) provides legal services to the MCCY’s divisions, which include the autonomous National Youth Council and Anti-Doping Singapore, the Registry of Muslim Marriages, and the Syariah Court (for administrative matters).

In 2025, the LU rendered advice in various areas regulated by the MCCY (e.g. charities, co-operative societies, and national symbols), vetted various agreements (e.g. grant, procurement, and tenancy agreements), and provided support through several disputes and legislative projects. Notable work included:

- (a) providing legal and strategic advice on the setting-up and operationalisation of the SG Culture Pass programme;
- (b) supporting an interagency workstream to amend the Singapore Sports Council Act 1973, including to expand the Singapore Sports Council’s functions to better support Singapore’s sporting aspirations; and
- (c) providing advice on the Administration of Muslim Law Act 1966, including amendments to its subsidiary legislation.

As at 31 December 2025, there were three LSOs in the LU.

Joel Chen Zhi'en

Senior Director (Legal)

Legal Unit

Ministry of Culture, Community and Youth

SPORT SINGAPORE

The Legal Division (“LD”) of Sport Singapore (“SportSG”) provides legal services in support of SportSG’s vision to live better through sport. The LD gives legal advice on a broad range of matters involving sports, charities, industry development and infrastructure, oversees regulatory compliance, and provides drafting support for transactional matters. The LD is also involved in Enterprise Risk Management and insurance.

In 2025, notable projects included advice on amendments to the Singapore Sports Council Act 1973, the divestment of SportSG’s interest in SISTIC.com Pte Ltd, the merger of one of SportSG’s businesses with the Singapore Sports School, and other complex disputes.

As at 31 December 2025, there was one LSO in the LD.

Ailene Chou Xiujuan (Ms)

General Counsel

Sport Singapore



MINISTRY OF CULTURE, COMMUNITY AND YOUTH AND SPORT SINGAPORE

(Left to Right):

Joel Chen Zhi'en (Senior Director [Legal], Legal Unit, MCCY), Ms Loh Jia Wei, Ms Amanda Han Jin Juen

Not in picture:

Ms Ailene Chou Xiujue (General Counsel, SportSG)

MAJLIS UGAMA ISLAM SINGAPURA

Majlis Ugama Islam Singapura (“MUIS”) is established under the Administration of Muslim Law Act 1966 (“AMLA”). MUIS administers all matters relating to the Muslim religion and Muslims in Singapore. It oversees mosques, Islamic education, madrasahs, charitable contributions, and advises the President of Singapore on matters relating to Islam.

In 2025, the LSO rendered 498 pieces of legal advice on civil suits, criminal cases, contracts and affidavits.

The LSO chairs two workgroups to review amendments to the AMLA and to assess statutory powers to investigate offences respectively. In 2025, the LSO completed a comprehensive workgroup report on the effectiveness of investigating offences under the AMLA.

As at 31 December 2025, there was one LSO in MUIS.

Shahla Taufiq (Ms)

Director (Legal)

MUIS



MAJLIS UGAMA ISLAM SINGAPURA

Ms Shahla Taufiq (Director [Legal], MUIS)

SYARIAH COURT

In 2025, Syariah Court (“SYC”) reinforced its vital role in Singapore’s family justice ecosystem for Muslim families. Beyond fulfilling its legislative mandate of adjudicating Muslim divorces and issuing Inheritance Certificates for Muslim estates, SYC enhanced access to therapeutic justice through incorporating Court specialist services into its processes, helping families navigate difficult transitions with dignity, and achieving child-focused outcomes while advancing national objectives for stronger communities and family resilience.

SYC’s Therapeutic Specialist Services (“TSS”), comprising professionals trained in psychology and social sciences, introduced risk triage and assessment, and the Co-Mediation Scheme which united skilled mediators with TSS to deliver comprehensive, multi-disciplinary family support early in the Court process.

SYC’s impactful legal education outreach expanded community understanding through strategic mosque lectures, academic collaboration with NUS Law’s Islamic Law module, and meaningful dialogue with legal practitioners.

LSOs served as Registrar and Deputy Registrars, ensuring seamless Court operations, integration of TSS processes, and effective case management. LSOs continued regular legislative review of the Administration of Muslim Law Act 1966 and Muslim Marriage and Divorce Rules, identifying gaps and developing legislative, policy, and operational solutions to promote substantive and procedural parity between SYC and civil family courts.

As at 31 December 2025, there were three LSOs in SYC.

Masayu Norashikin Mohd Amin (Ms)

Registrar
Syariah Court of Singapore



SYARIAH COURT

(Left to Right):

Ms Lidia Syahindah Binti Mohd Maliki, Ms Masayu Norashikin Bte Mohamed Amin (Registrar, Syariah Court),
Ms Wileeza A Gapar

MINISTRY OF DEFENCE

The Ministry of Defence's ("MINDEF") Legal Services Department ("MLS") provides legal support to MINDEF, the Singapore Armed Forces ("SAF") and MINDEF-related organisations. MLS practises domestic civil law, military law and prosecution, operations law and public international law. MLS is headed by the Director, Legal Services, who is also the Chief Military Prosecutor.

In 2025, as part of its efforts to strengthen international ties, MLS worked closely with MINDEF's Defence Policy Office to advise on the Australia-Singapore Comprehensive Strategic Partnership 2.0 to deepen the defence cooperation between both nations. MLS also continued advising on the laws governing emerging military technologies in its efforts to shape international norms. MLS maintained its strong support for SAF operations, participating in both domestic and international exercises, such as Exercise Forging Sabre, which involved more than 800 personnel from across SAF and the Defence Technology Community. MLS also advised and briefed stakeholders on lessons learnt from the legal cases associated with the ongoing Russia-Ukraine and Israel-Hamas conflicts.

On the domestic front, MLS advised MINDEF on significant amendments to various regulations under the Singapore Armed Forces Act 1972 pertaining to the SAVER Plan and Premium Plan. The amendments reflect fundamental redesigns of the SAVER Plan and Premium Plan to help ensure that careers in the SAF remain attractive, and provide greater financial assurance for SAF personnel upon their retirement from the SAF. MLS also guided MINDEF departments as they planned large-scale public events such as the National Day Parade 2025 to celebrate SG60 and Navy@Vivo 2025, where the public had a chance to visit the RSS Resolution, one of the Navy's largest ships.

MLS also worked with MINDEF/SAF stakeholders and other Ministries and government departments to detect and prosecute vaping and etomidate consumption, as part of a concerted Whole-of-Government response to the scourge caused by vapes.

As at 31 December 2025, there were 15 LSOs in MLS.

Leong Kwang Ian

Director, Legal Services
Legal Services Department
Ministry of Defence



The mission of the Ministry of Defence and the Singapore Armed Forces is to enhance Singapore's peace and security through deterrence and diplomacy, and should these fail, to secure a swift and decisive victory over the aggressor.



MINISTRY OF DEFENCE

(Left to Right) Front row:

Paul Lie Yi Fang, Teo Yu Chou, Ms Hee Mee Lin, Leong Kwang Ian (Director, Legal Services Department, MINDEF), Lee Cheow Han, Ms Asanthi Mendis, Ms Tan Kim Ping

(Left to Right) Back row:

Jared Ravin Dass, Enoch Wong Lok Hang, Ms Manickamalar Kayalvizhi Pillay, Ms Stephanie Ng Wenli, Samuel Chew Tongjun, Gerald Tan Jiamin, Timothy Cheng Zhi Wen, Ng Der Lim

DEFENCE SCIENCE AND TECHNOLOGY AGENCY

The Defence Science and Technology Agency (“DSTA”) supports Singapore’s defence and national security needs by harnessing and exploiting science and technology.

DSTA’s Legal Department (“LD”) advises the DSTA and its subsidiaries on issues pertaining to procurement, complex transactions, contractual disputes, intellectual property, data protection, employment, and building infrastructure and facilities management. The LD also conducts in-house seminars to familiarise DSTA officers with basic contract and procurement law principles.

In 2025, the LD participated in a complex overseas in-person negotiation and contributed to the successful conclusion of a major contract. The LD also worked closely with internal stakeholders to complete comprehensive reviews of some of the existing contract templates, advised on employment and disciplinary matters, and continued to support the DSTA in connection with DSTA-hosted events such as BrainHack 2025 and the Singapore Air Show 2026.

As at 31 December 2025, there were three LSOs in the DSTA.

Ang Boon Kwan

Director (Legal)
Legal Department
Defence Science and Technology Agency



DEFENCE SCIENCE AND TECHNOLOGY AGENCY

(Left to Right):

Ms Lai Yiling Karin, Ang Boon Kwan (Director [Legal], Legal Department, DSTA), Daryl Pang Jia Jie

MINISTRY OF DIGITAL DEVELOPMENT AND INFORMATION AND THE SMART NATION GROUP

The Legal Division (“LD”) of the Ministry of Digital Development and Information (“MDDI”) provides legal support to the MDDI (including the Smart Nation Group) and the Cyber Security Agency of Singapore (“CSA”).

In 2025, key matters which the LD provided legal support on were:

- (a) amendments to the Public Sector (Governance) Act 2018 to provide for data sharing with external parties for public objectives;
- (b) enactment of the Online Safety (Relief and Accountability) Act 2025 to provide for relief for persons affected by online harmful activity, and to set up the office of the Commissioner of Online Safety;
- (c) operationalisation of the amendments to the Cybersecurity Act 2018, and providing support in other aspects such as on the investigation and response to cybersecurity threats and investigations;
- (d) CSA’s work in preventing, managing and responding to cybersecurity threats, including against attacks on Singapore’s critical infrastructure by the advanced persistent threat group, UNC3886;
- (e) real-time operations relating to online content during General Elections 2025;
- (f) various AI-related workstreams, including development of the public sector’s AI governance framework, and organising the inaugural Whole-of-Government legal hackathon; and
- (g) organizing the SG60 flagship event, “Heart & Soul Experience”.

As at 31 December 2025, there were seven LSOs in the LD.

Ramasamy Nachiappan

Director, Legal (Info-comms)

Legal Division

Ministry of Digital Development and Information

David Low Quan Ming

Director, Legal (Smart Nation Group)

Legal Division

Ministry of Digital Development and Information



MINISTRY OF DIGITAL DEVELOPMENT AND INFORMATION AND THE SMART NATION GROUP

(Left to Right):

Ms Ang Ching Hwei, Ho Lian-Yi, David Low Quan Ming (Director, Legal [Smart Nation Group], Legal Division, MDDI),
Ramasamy Nachiappan (Director, Legal [Info-comms], Legal Division, MDDI), Lee Da Zhuan, Ms Kam Kai Qi

INFOCOMM MEDIA DEVELOPMENT AUTHORITY

LSOs are seconded to the Data Innovation and Protection Group (“DIPG”), the International Relations, Policy and Strategy Division (“IRPS”) and the Connectivity Development & Regulation Wing (“CDR”) in the Infocomm Media Development Authority (“IMDA”). The DIPG administers and enforces the Personal Data Protection Act 2012 as the Personal Data Protection Commission (“PDPC”) and oversees AI and data policies. The IRPS fronts multilateral and bilateral engagements. The CDR oversees media and info-communications policy.

LSOs in the DIPG advanced AI governance efforts by developing industry guidelines on testing for generative AI risks, one of the first regulatory publications on this topic, and led international testing exercises.

LSOs in the CDR developed and are operationalising the Online Safety (Relief and Accountability) Act 2025, issued Singapore’s inaugural Online Safety Assessment Report which held global Social Media Services such as Facebook, Instagram, Tik

Tok, YouTube, and X accountable for providing their users a safe online experience, and led the development of ASEAN’s first guidelines on securing telecommunications channels against scams.

LSOs in the PDPC maintained Singapore’s data protection standards through proportionate enforcement, including a landmark \$315,000 penalty, and developed policies on responsible national ID usage.

LSOs in the IRPS concluded discussions on and launched the Global Cross Border Privacy Rules and Privacy Recognition for Processors certifications to protect personal information moving across jurisdictions.

As at 31 December 2025, there were ten LSOs in the IMDA.

Denise Wong Huiwen (Ms)

Assistant Chief Executive, Data Innovation and Protection Group
Infocomm Media Development Authority/
Deputy Commissioner
Personal Data Protection Commission



INFOCOMM MEDIA DEVELOPMENT AUTHORITY

(Left to Right):

Ng Song Yeong, Vikneswaran s/o Kumaran, Ms Darshini Ramiah, Ms Vanessa Yeo Xue Ying, Ms Denise Wong Huiwen (Assistant Chief Executive, DIPG, IMDA/Deputy Commissioner, PDPC), Ms Seah Ee Wei, Quilindo Michael Zhi Cheng, Pang Jaime

MINISTRY OF EDUCATION

The Legal Services Branch (“LSB”) of the Ministry of Education (“MOE”) provides legal services to MOE headquarters and Government schools across diverse areas of law and legal practice, including contract, tort, family, administrative and constitutional law, statutory interpretation and reform, and intellectual property matters.

In 2025, LSB provided support to MOE in addressing increasingly complex legal issues arising from evolving family structures and dynamics. These include parenting disputes involving cross-national families and questions concerning legal guardianship arrangements under variegated fact-patterns.

LSB also advised on sensitive human resource matters with potential litigation exposure. These matters required LSB to work closely with internal and external stakeholders, and involved novel points

of law and analyses of constitutional and statutory provisions that are not commonly encountered.

In furtherance of MOE’s commitment to greater inclusivity in education, LSB advised on structuring new funding arrangements for a special education school, ensuring the Ministry’s strategic objectives were met while accounting for private stakeholders’ interests.

Within MOE, LSB also collaborated internally on various initiatives, such as the central kitchen meal model, teacher-workload reduction and more risk-calibrated approaches involving teacher presence during school activities.

As at 31 December 2025, there were six LSOs in LSB.

Douglas Chi Qiyuan

Director
Legal Services Branch
Ministry of Education



MINISTRY OF EDUCATION

(Left to Right):

Ms Rachel Ng Bao Ling, Ms Chloe Mercy Lee Weiming, Douglas Chi Qiyuan (Director, Legal Services Branch, MOE),
Ms Elizabeth Lee Liang Mae, Ms Joyce Lee Ling Wei, Ms Hui Jia Lun

MINISTRY OF FINANCE

The Ministry of Finance (“MOF”) Legal Directorate (“LD”) supports the work of MOF directorates by providing legal advice on a wide range of legal issues, particularly in the areas of Government finance and reserves, domestic and international taxation, and certain aspects of corporate law. LD works closely with MOF directorates through the various stages of policy development and legislative reform.

In 2025, LD provided MOF with legal support relating to the Accounting and Corporate Regulatory Authority’s Bizfile People Search incident. LD also advised on a range of matters relating to Government finance and the reserves protection framework, and supported MOF’s ongoing work relating to the Base Erosion and Profit Shifting initiative.

Further, LD oversees the administration of the Boards of Review constituted under the Income Tax Act 1947 (“ITA”), Goods and Services Tax Act 1993 (“GSTA”), and Property Tax Act 1960. In 2025, LD worked on amendments to the ITA and GSTA to enable respective Boards to disclose names of taxpayers in its published decisions, with taxpayers’ consent.

As at 31 December 2025, there were seven LSOs in MOF LD.

Louis Ng Shi Zheng
Chief Legal Officer
Legal Directorate
Ministry of Finance



MINISTRY OF FINANCE

(Left to Right) Front row:

Ms Lim Shi Ying Laura, Louis Ng Shi Zheng (Chief Legal Officer, Legal Directorate, MOF), Ms Germaine Boey Yi Ling, Ms Cheng Xin Ying Hannah, Wong Tsui Hern Daryl

(Left to Right) Back row:

Timothy Ashby Straughan, Ms Chong Yun Ling

ACCOUNTING AND CORPORATE REGULATORY AUTHORITY

The Accounting and Corporate Regulatory Authority (“ACRA”) is the national regulator of business entities, public accountants and corporate service providers (“CSPs”). Under the Chief Legal Officer’s supervision, LSOs seconded to the Legal Services Department and the Prosecution Department in ACRA achieved significant milestones in 2025.

Our LSOs contributed to Singapore’s efforts to combat the abuse of corporate vehicles for money laundering purposes:

(a) They played a pivotal role in the formulation and implementation of the Corporate Service Providers Act 2024 and Corporate Service Providers Regulations 2025, which came into effect in June 2025. The new changes include mandating CSP registration with ACRA, establishing robust anti-money laundering and counter-terrorism financing obligations, introducing substantial penalties for non-compliance, and implementing stringent fit-and-proper assessments for nominee directors prior to their appointment.

(b) They were also at the front line of enforcing regulations against CSPs and nominee directors. A number of individuals associated with CSPs were prosecuted for offences involving the making of false filings and failing to exercise due diligence, and fines of up to \$83,000 were imposed. Eight nominee directors who held multiple directorships and failed to fulfil their statutory obligations were also charged and disqualified from being directors.

We also worked in close collaboration with AGC’s Legislation Division and MOF on the Corporate and Accounting Laws (Amendment) Act 2025, which was passed by Parliament on 5 November 2025. The amendments aim to enhance corporate governance by tightening rules against misuse of companies for unlawful purposes, strengthening shareholder protections and company regulatory frameworks whilst reducing compliance burden, and enhancing the regulatory regime for public accountants.

Beyond legislative achievements, our LSOs continued to provide legal advice and representation across diverse areas including complex contractual negotiations, statutory appeals, prosecution work and enforcement actions.

As at 31 December 2025, there were ten LSOs in ACRA.

Leong Weng Tat

Deputy Chief Executive (Registry & Compliance Group)/Chief Legal Officer
Accounting and Corporate Regulatory Authority



ACCOUNTING AND CORPORATE REGULATORY AUTHORITY

(Left to Right):

Joshua Lai Zhiyang, Ms P Arul Selvamalar, Long Shi Han, Zhuo Wenzhao, Leong Weng Tat (Deputy Chief Executive [Registry & Compliance Group/Chief Legal Officer]), Kenny Kung Yong Jin, Ms Foong Leong Parn, Gilbert Low Teik Seang, Ramesh Ethan s/o Ananda Suppiah

INLAND REVENUE AUTHORITY OF SINGAPORE

The Inland Revenue Authority of Singapore (“IRAS”) is a statutory body under the Ministry of Finance. IRAS acts as an agent of the Government in the administration of taxes and enterprise disbursements. IRAS also advises the Government and represents Singapore internationally on matters relating to taxation.

The Law Division advises IRAS on a wide range of issues. This includes rendering legal advice across various tax types such as individual and corporate income tax, goods and services tax (“GST”), property tax, stamp duty, international tax and providing corporate legal support. Our legal officers also work on the drafting and refinement of tax legislation arising from the Annual Budget and ongoing tax reform initiatives.

The Law Division represents IRAS in contentious tax disputes at the tax tribunals as well as the General and Appellate Divisions of the High Court. In addition, our legal officers assess the evidence and handle the prosecution of tax evasion cases. In the past year, our legal officers were engaged in the prosecution of several complex tax evasion cases as well as in litigation work covering income tax, property tax and GST matters.

As at 31 December 2025, there were five LSOs in IRAS.

Quek Hui Ling (Ms)

Chief Legal Officer

Law Division

Inland Revenue Authority of Singapore



INLAND REVENUE AUTHORITY OF SINGAPORE

(Left to Right):

Jasper Wong Chun Yin, Benedict Tedjopranoto, Ms Quek Hui Ling (Chief Legal Officer, Law Division, IRAS), Thomas Mathew Koshy, Michael Ang Zheng Hui

MINISTRY OF HEALTH

The Legal Office (“LO”) of the Ministry of Health (“MOH”) provides comprehensive legal services to the MOH, including advising on national healthcare delivery and financing policies, drafting and vetting health infrastructure and drug-related contracts, prosecuting offences under the MOH’s purview, managing medical/professional disputes, and promulgating and amending health-related legislation.

In 2025, the LO provided end-to-end legal support on complex regulatory matters of significant public interest, including MaNaDr Clinic’s telemedicine practices and Cordlife Group Limited’s cord blood banking operations. The LO also advised on bespoke commercial arrangements for the ANGEL Fund Trust, Singapore’s national nursing retention scheme benefiting over 30,000 nurses with periodic loyalty payments. Significantly, the LO worked with the MOH divisions to introduce the Health Information Bill in Parliament in December 2025, a seminal legislation that will govern the sharing of key health information across Singapore’s healthcare ecosystem for better coordination and continuity of care.

In October 2025, a team of LO officers published “Biomedical Ethics in Singapore: Cases and Commentary”, a medico-legal-ethical casebook distilling decades of jurisprudence and the Legal

Service’s contribution to the biomedical community. The casebook was referred to by the Attorney-General in his Opening of the Legal Year 2026 speech, and can be downloaded from the Bioethics Advisory Committee’s website.

Embracing legal technology, the LO developed TO-MOH-LO Bot, an AI legal assistant trained on the LO’s voluminous knowledge management database. TO-MOH-LO Bot was deployed to various MOH divisions in February 2026 helping to reduce non-complex workload and improving service delivery to clients.

In 2025, the LO rendered 334 pieces of advice, processed 376 prosecution files, drafted and vetted 110 contractual agreements, and promulgated three pieces of primary legislation, including leading for the first time a Whole-of-Government Statutes (Miscellaneous Amendments) Bill containing legislative amendments from the MOH and other Ministries. The LO also advises the MOH and the Health Sciences Authority on the necessary legal response to etomidate abuse.

As at 31 December 2025, there were nine LSOs in the LO.

Tan Sze Yao

Director
Legal Office
Ministry of Health



MINISTRY OF HEALTH

(Left to Right) Front row:

Ms Tang Soo Yee Ellis, Ms Tan Luoyi, Jason Nim Kia Meng, Ms Joan Sim Su Mei, Ms Michelle Lu Wei Yi

(Left to Right) Back row:

Ms Eliana Cheung Weiying, Ms Yvonne Goh Qiu Ting, Tan Sze Yao (Director, Legal Office, MOH), Makoto Hong Cheng, Andre Moses Tan Chang Ann

COMMUNICABLE DISEASES AGENCY

The Communicable Diseases Agency (“CDA”), established in April 2025, is a statutory board under the Ministry of Health (“MOH”). The CDA is Singapore’s public health authority dedicated to safeguarding the nation from communicable diseases.

The General Counsel’s Office (“GCO”) provides legal advice and solutions to the CDA on corporate and governance matters, transactions, public health policy and operations. In 2025, the GCO provided legal support for the consolidation of public health functions under the CDA from the MOH, the Health Promotion Board and the National Centre for Infectious Diseases. The GCO also drafted and reviewed the CDA’s governance frameworks and agreements with key partners in Singapore and abroad.

As at 31 December 2025, there was one LSO in the CDA.

Jason Lee Hong Jet

General Counsel
Communicable Diseases Agency



COMMUNICABLE DISEASES AGENCY

Jason Lee Hong Jet (General Counsel, CDA)

HEALTH SCIENCES AUTHORITY

The Legal Department (“LD”) of the Health Sciences Authority (“HSA”) provides legal solutions and advice on regulatory and policy issues, reviews transactional documentation with healthcare institutions, and prosecutes offences involving health and tobacco products. In 2025, as Singapore ramped up enforcement and prosecution efforts against etomidate vaporisers, the LD played a critical role in supporting the multi-agency effort by advising on operational issues and prosecuting cases. The LD also worked closely with the MOH and the AGC’s Legislation Division on drafting fit-for-purpose legislation.

The LD also provides courtroom training and organises learning journeys to the State Courts for the HSA’s forensic experts who regularly testify in criminal proceedings.

As at 31 December 2025, there were two LSOs in the HSA.

Yang Ziliang

Director
Legal Department
Health Sciences Authority



HEALTH SCIENCES AUTHORITY

(Left to Right):

John Lu Zhuoren (Senior Director, Legal Department, HSA [with effect from 1 January 2026]), Yang Ziliang (Director, Legal Department, HSA [until 31 Dec 2025])

MINISTRY OF HOME AFFAIRS

The Legal Division (“LD”) of the Ministry of Home Affairs (“MHA”) provides legal support to MHA and its various departments, such as the Singapore Police Force, the Immigration and Checkpoints Authority, the Singapore Civil Defence Force, the Singapore Prison Service, and the Central Narcotics Bureau, on all aspects of policy and operational work. This includes advising on over 50 statutes which come under MHA’s purview, assisting with policy formulation, reviewing legislation and vetting contracts, agreements and cross-border memoranda of understanding.

In 2025, LD supported MHA’s operations in the lead-up to and during the General Elections. It also supported the passing and operationalisation of legislation such as the Protection from Scams Act 2025 and the Criminal Law (Miscellaneous Amendments) Act 2025, and advised on the issuance of directions under the Online Criminal Harms Act 2023 and the Foreign Interference (Countermeasures) Act 2021. As part of the Taskforce on Vaping and Harmful Substances (Etomidate), LD advised on legislative amendments and policy/operational issues to support whole-of-government enforcement efforts against vaping.

LD also plays a key role in managing all litigation and claims involving MHA. These include judicial review applications, contractual disputes, and tortious claims. Notably, LD assisted the Attorney-General’s Chambers in defending the constitutional challenge against the statutory presumptions in the Misuse of Drugs Act 1973 in *Jumaat bin Mohamed Sayed & Others v Attorney-General* [2025] 1 SLR 1287, which was heard by a 5-Judge coram of the Court of Appeal. LD also advises on statutory appeals to the Minister for Home Affairs under various legislation.

Last but not least, LD administers and advises on orders issued under the Criminal Law (Temporary Provisions) Act 1955. It staffs the Secretariat that supports the Criminal Law Advisory Committees. In 2025, LD implemented the use of secure video-link technology to allow the hearings to be done virtually.

As at 31 December 2025, there were seven LSOs in LD.

Tan Wen Hsien (Ms)

Senior Director
Legal Division
Ministry of Home Affairs



MINISTRY OF HOME AFFAIRS

(Left to Right):

Derek Ee Xing Bei, Kiron Cheong Rui Jie, Ms Tan Wen Hsien (Senior Director, Legal Division, MHA), Ms Diana Ngiam Hian Theng, Wong Tai Shen, Vincent Lim JunAn, Lum Wen Yi Dwayne

POLICY DEVELOPMENT DIVISION, MINISTRY OF HOME AFFAIRS

The Policy Development Division (“PDD”) of the Ministry of Home Affairs formulates policies and legislation relating to various security issues. LSOs are seconded to the Rehabilitation and Criminal Justice desks, which cover drug and rehabilitation policy, and criminal law and sentencing, respectively.

In 2025, LSOs in PDD contributed to the following:

- (a) passage of the Criminal Law (Miscellaneous Amendments) Act 2025;
- (b) the Whole-of-Government response to e-vaporisers and etomidate;
- (c) various policy reviews in support of MHA’s mission.

As at 31 December 2025, there were two LSOs in PDD.

Wu Yu Jie

Senior Assistant Director (Policy Development)
Policy Development Division
Ministry of Home Affairs



POLICY DEVELOPMENT DIVISION, MINISTRY OF HOME AFFAIRS

(Left to Right):

Ms Teo Siu Ming (Senior Assistant Director [Rehabilitation], PDD, MHA), Wu Yu Jie (Senior Assistant Director [Policy Development], PDD, MHA)

COMMERCIAL AFFAIRS DEPARTMENT, SINGAPORE POLICE FORCE

The Commercial Affairs Department (“CAD”) is Singapore’s principal white-collar crime investigation agency and Financial Intelligence Unit.

In 2025, CAD conducted several high-profile investigations, including a joint operation with Singapore Customs, where we arrested nine persons for suspected fraud involving Nvidia chips. Leveraging actionable financial intelligence and collaboration with agencies in the Anti-Money Laundering Case Coordination and Collaboration Network, CAD mounted an enforcement operation against Chen Zhi of the Prince Group and his associates, arresting three persons as well as seizing and prohibiting the disposal of assets over \$500 million.

Notable convictions included a 60-month sentence for a foreigner in a \$1.5 billion cross-border gold smuggling case, and the Court of Appeal’s dismissal of conviction appeals by two masterminds behind Singapore’s largest market manipulation case.

Through sustained whole-of-government efforts and public-private partnerships, 2025 recorded a 27.6% decrease in scam-related cases and 17.9% decrease in scam-related losses compared to 2024. CAD’s Anti-Scam Command expanded Project FRONTIER+, a real-time intelligence sharing initiative, to 13 jurisdictions. Joint Project FRONTIER+ operations froze over 32,600 bank accounts, recovered over \$26.2 million, and arrested more than 1,800 persons.

CAD played a key role in Singapore’s 2025 Financial Action Task Force Mutual Evaluation.

As at 31 December 2025, there were two LSOs in CAD.

David Chew Siong Tai

Director

Commercial Affairs Department
Singapore Police Force



COMMERCIAL AFFAIRS DEPARTMENT, SINGAPORE POLICE FORCE

(Left to Right):

Ms Peggy Pao Pei Yu (Director, Commercial Affairs Department, SPF [with effect from 1 March 2026]),
David Chew Siong Tai (Director, Commercial Affairs Department, SPF [until 28 February 2026])

HOME TEAM SCIENCE AND TECHNOLOGY AGENCY

The Home Team Science and Technology Agency (“HTX”), a statutory board under the Ministry of Home Affairs (“MHA”), augments Singapore’s homeland security by developing and enhancing scientific and technological capabilities to force multiply the Home Team departments’ operations.

In 2025, the HTX’s Legal Division rendered advice on matters integral to the HTX’s operations, including contract (arising from MHA contracts, HTX agreements including non-disclosure

agreements, memoranda of understanding and scientific or technological cooperations managed by the HTX), intellectual property, procurement, building and infrastructure and human resource issues. Separately, the Legal Division conducted educational talks on salient legal issues for the HTX officers.

As at 31 December 2025, there were three LSOs in the HTX.

Daphne Chang Wei Hsian (Ms)

Director

Legal Division

Home Team Science and Technology Agency



HOME TEAM SCIENCE AND TECHNOLOGY AGENCY

(Left to Right):

Ms Wong Yoke Shan, Ms Daphne Chang Wei Hsian (Director, Legal Division, HTX), Ms Amanda Tan Chek Yin

MINISTRY OF LAW

The Ministry of Law’s (“MinLaw”) International & Advisory Group (“IAG”), Legal Policy Group (“LPG”) and Legal Industry Group (“LIG”) steer policy and legislative reforms to uphold the Rule of Law, strengthen access to justice, ensure a sound, progressive legal framework, and advance Singapore’s standing as an international legal and dispute resolution hub.

The IAG comprises the International Legal Division (“ILD”), which develops and implements international legal policies and represents Singapore at international fora, and the Policy Advisory Division (“PAD”), which provides legal support to the MinLaw’s policy departments and undertakes independent law reforms. The IAG officers also hold concurrent appointments in the newly formed Regulatory Group (“RG”). In 2025, the IAG and the RG:

- (a) anchored international institutions, by expanding the Permanent Court of Arbitration’s Singapore office;
- (b) concluded the ASEAN Treaty on Extradition;
- (c) oversaw a competitive campaign for Singapore’s first international court candidature;
- (d) chaired and worked on insolvency-related matters at UNCITRAL Working Group V;
- (e) supported the work of two law review committees on restructuring and insolvency, and on the legal framework for law practices and collaborations, to keep legal frameworks fit for purpose to address Singapore’s strategic needs. The latter was supported jointly with the Legal Industry & Talent Development Division (“LITD”) of the LIG.

LSOs in the LPG are deployed to the Civil and Legislative Policy Division, and the Criminal Policy Division. The LPG drives reforms in civil, criminal, family and community justice, and governance matters. In 2025, the LPG’s key projects include the following:

- (a) worked with the Ministry of Digital Development and Information to enact the Online Safety (Relief and Accountability) Act 2025, to provide redress for victims of online harms;
- (b) supported the Workplace Fairness (Dispute Resolution) Act 2025, the establishment of the Judicial Precinct at Havelock, the inter-agency working group on Elderly Financial Abuse, the implementation of a new Maintenance Enforcement Process, and POFMA operations;
- (c) amended the Administration of Justice (Protection) Act 2016; and
- (d) introduced Criminal Procedure Rules on expert evidence and operationalised the Panel of Psychiatrists.

The newly formed LIG, comprising the LITD, the Legal Partnerships & Futures Division and the Legal Technology Transformation Office oversee policies and initiatives relating to manpower and industry development, international partnerships, and legal sector engagement. In 2025, the LIG:

- (a) implemented Bar admissions regime reforms and enhanced training through initiatives such as the Singapore-Shanghai Lawyers Exchange Programme;
- (b) promoted thought leadership and dispute resolution offerings through Singapore Convention Week and the 5th Singapore-China International Commercial Dispute Resolution Conference; and
- (c) introduced the Legal Innovation and Future-Readiness Transformation initiative to support industry digitalisation.

As at 31 December 2025, there were 48 LSOs in the IAG, LPG, and LIG of the MinLaw.

Colin Chow Zhiquan

Deputy Secretary (Policy)
Director-General (Legal Policy)
Ministry of Law

Sarala Kumari d/o Subramaniam (Ms)

Director-General (International & Advisory)
Group Director (Regulatory)
Ministry of Law

Jessie Tan (Ms)

Group Director (Legal Industry)
Ministry of Law



MINISTRY OF LAW

(Left to Right) Front row:

Jonathan Ee Wenyang, Ms Guy Bte Ghazali, Ms Toh Wei Yi, Senthilkumaran Sabapathy, Colin Chow Zhiquan (Deputy Secretary [Policy] / Director-General [Legal Policy]), MinLaw), Ms Sarala Kumari d/o Subramaniam (Director-General [International & Advisory] / Group Director [Regulatory], MinLaw), Ms Jessie Tan (Group Director [Legal Industry], MinLaw), Ms Sharmini Sharon Selvaratnam, Ms Elsie Lee Yuejia

(Left to Right) Second row:

Ng Shu Chin, Ms Madeline Yeo, Ms Candice Lee Jia Hui, Ms Queenie Angeline Lim Xiaoyan, Terence Szetoh, Ms Kavita Pandey, Theodore Chua, Joshua Matthew Goh

(Left to Right) Third row:

Chong Joe En, Shawn Callen Kua, Ms Kimberly Pang, Ms Simaa Ravichandran, Ms Priscylia Wu, Ms Janice See, Ms Joy Yee, Gabriel Choong

(Left to Right) Back row:

Angus Neo, Matthew Chong, Clement Lim, Ms Nicole Chee, Lee Zhicong, Ms Meredith Soh, Lee Yun Ze

INTELLECTUAL PROPERTY OFFICE OF SINGAPORE

The Intellectual Property Office of Singapore (“IPOS”) is a statutory board under MinLaw. IPOS is the national authority for registering and administering intellectual property (“IP”) rights in Singapore and promotes Singapore’s innovation and IP ecosystem to drive economic growth.

The Legal Department (“LD”) advises departments within IPOS on a wide range of legal issues including procurement, contract management, domestic and international intellectual property law, data protection, and legislative issues. LD also develops IP policy by overseeing copyright law developments and administering Singapore’s collective management organisation regulatory regime.

In 2025, LD provided legal support for IPOS’s registries operations, advised on agreements and MOUs with international partners, and contributed to copyright policy development regarding artificial intelligence. This included publishing artificial intelligence/copyright explainers and supporting whole-of-government policy approaches to artificial intelligence-copyright issues.

Internationally, LD represented Singapore in World Intellectual Property Organization committee meetings, and supported negotiations in trade agreements including the ASEAN-Canada Free Trade Agreement, and Comprehensive and Progressive Agreement for Trans-Pacific Partnership-related matters.

LD contributed to knowledge dissemination by speaking at conferences including TechLaw.Fest 2025, the UK-ASEAN Innovation Summit, Public Service Legal Forum, and workshops for the MTI Academy.

As at 31 December 2025, there were two LSOs in IPOS.

Wong Li Ru (Ms)

Senior Legal Counsel
Legal Department
Intellectual Property Office of Singapore



INTELLECTUAL PROPERTY OFFICE OF SINGAPORE

(Left to Right):

Ms Wong Li Ru (Senior Legal Counsel, Legal Department, IPOS), David Aw Jingwei

Not in picture:

Mrs Rena Lee (Chief Executive, IPOS [until 28 Feb 2025])

INSOLVENCY AND PUBLIC TRUSTEE'S OFFICE

The Insolvency and Public Trustee's Office ("IPTO"), the MinLaw's largest department, is headed by the Official Assignee and Public Trustee. He is concurrently the Official Receiver, the Licensing Officer under the Insolvency, Restructuring and Dissolution Act 2018, the Registrar of Moneylenders, the Registrar of Pawnbrokers, and the Chief Maintenance Enforcement Officer.

The IPTO's LSOs work closely with over 120 non-legal officers in a fast-paced operational environment, providing timely legal advice in diverse areas spanning insolvency, trusts, and the regulation of moneylenders and pawnbrokers. They also represent the Official Assignee and the Official Receiver before the High Court in matters under the IPTO's purview, and conduct criminal matters in Court related to offences investigated by the IPTO.

In 2025, the IPTO's LSOs provided integral support to various key law reform workstreams.

In January 2025, the IPTO's Maintenance Enforcement Division implemented the Maintenance Enforcement Process introduced in Part 9 of the Women's Charter 1961. This process transforms how maintenance orders are enforced,

with Maintenance Enforcement Officers handling conciliation between parties and information-gathering from banks and government agencies. Within a year, the fledgling Division built from scratch key systems and workflows, achieved a 71.8% settlement rate in concluded cases, and explored innovative technology solutions, coming in first runner-up in the inaugural WOG Legal AI and Tech Hackathon.

Following Parliament's passing of amendments to the Insolvency, Restructuring and Dissolution Act 2018 in January 2025 to make the Simplified Insolvency Programme ("SIP") a permanent feature of Singapore's insolvency framework, the IPTO worked closely with Legislation Division to draft the subsidiary legislation to bring the SIP into force in January 2026. When this happens, the SIP will benefit more companies by facilitating improved access to simpler and more cost-effective insolvency processes.

As at 31 December 2025, there were 11 LSOs in the IPTO.

Francis Ng Yong Kiat

Official Assignee & Public Trustee/Official Receiver/
Licensing Officer/Registrar of Moneylenders/
Registrar of Pawnbrokers/Chief Maintenance
Enforcement Officer
Insolvency & Public Trustee's Office



INSOLVENCY AND PUBLIC TRUSTEE'S OFFICE

(Left to Right) Front row:

Ms Kwang Jia Min, Lim Jian Yi, Francis Ng Yong Kiat (Official Assignee & Public Trustee/Official Receiver/Licensing Officer/Registrar of Moneylenders/Registrar of Pawnbrokers/Chief Maintenance Enforcement Officer), Lim Yew Jin, Ms Goh Yin Dee

(Left to Right) Back row:

Ms Istyana Putri Ibrahim, Ms Beverly Wee Ying Ling, Sean Lee Weiheng, Ms Han Shurou

LEGAL AID BUREAU

The Legal Aid Bureau (“the Bureau”) provides legal advice, assistance and court representation for the less privileged in civil matters. In 2025, the Bureau’s 21 LSOs and 34 support staff handled 7,151 legal aid, assistance and advice cases, helped by 161 Assigned Solicitors from private practice and 11 Volunteer Assistant Directors of Legal Aid.

The Bureau introduced amendments to the Legal Aid and Advice Act 1995 to remove the means test requirement for willing volunteers applying for legal aid to be deputies for mentally incapacitated persons without any suitable family members to act for them (as long as they are not related to the latter by blood, marriage or adoption).

The Bureau also made contributions to legal education, with LSOs publishing regular family case digests and three Singapore Academy of Law Practitioner articles, and speaking at international conferences – the World Congress on Family Law and Children’s Rights in the United Kingdom, and the 2025 ASEAN Convention on Legal Aid for Children in Malaysia.

Notable cases include:

- (a) Representing a homemaker wife in divorce proceedings against her high-net-worth husband. The Bureau obtained an order granting the wife S\$1.4 million (being 40% of the matrimonial asset pool) despite only being offered S\$150,000 by the husband at mediation.
- (b) Assisting an applicant in poor health to successfully resist his brothers’ application to force the sale of their deceased’s mother’s home, of which they were all beneficiaries, in line with the mother’s testamentary intention that the property should not be sold whilst the applicant wished to live there.
- (c) Representing a mother in a cross-border custody dispute, and obtaining a stay of Singapore proceedings in favour of Malaysian proceedings, by arguing that the child’s habitual residence had shifted to Malaysia.

As at 31 December 2025, there were 21 LSOs in the Bureau.

Lim Hui Min (Ms)

Director

Legal Aid Bureau



LEGAL AID BUREAU

(Left to Right) Front Row:

Davyd Chong Wenquan, Ms Shahrinah Abdol Salam, Ms Lim Hui Min (Director, LAB), Zheng Shaokai, Fu Qijing

(Left to Right) Second Row:

Ms Joanne He Xiuwen, Ms Nurul Iman Binte Abdul Rashid, Ms Ng Huiya Eunice, Ms Tan Si Rui, Christian Charles Yeo Xuan, Darren Chan Eng Jin

(Left to Right) Back Row:

Ms Nur Diyanah Binte Mohamad Yusoff, Ms Goh Yi Ling, Ms Teng Kia Hui Alicia, Zhang Shaohua David, Patrick Tay Wei Sheng, Ms Tan Yanying, Ms Ho Shing Chian Juliana, Cheong Zhi Hao Jonathan

SINGAPORE LAND AUTHORITY

The Singapore Land Authority (“SLA”) is the primary agency in Singapore responsible for safeguarding and optimising the use of State land and properties. The SLA is also responsible for maintaining accurate and reliable land ownership and land boundary data, and driving the use and development of geospatial information science and technology.

In 2025, the SLA’s Legal Division’s work included:

- (a) drafting the Electronic Conveyancing and Other Matters Act 2025 with the Attorney-General’s Chambers to facilitate the operations of the Digital Conveyancing Portal and enable the electronic execution of conveyancing-related contracts that were previously excluded under the Electronic Transactions Act 2010;
- (b) reviewing multiple tenancy agreements and temporary occupation licence templates (used by both the SLA’s business units and

other Government agencies) to facilitate the mandatory adoption of the e-Guarantee@Gov programme for banker’s guarantees and insurance bonds;

- (c) advising on potentially litigious matters, including judicial review-related matters;
- (d) advising on the Land Betterment Charge Act 2021, the Residential Property Act 1976 and the State Lands Protection Act 2022; and
- (e) drafting and advising on State leases, tenancy agreements, temporary occupation licences, and other agreements and memoranda of understanding.

As at 31 December 2025, there were two LSOs in the SLA.

Bryan Chew Chee Wan

Assistant Chief Executive (Regulatory & Corporate)/
Registrar of Titles & Deeds
Singapore Land Authority



SINGAPORE LAND AUTHORITY

(Left to Right):

Ms Joan Chew Jia Yi, Bryan Chew Chee Wan (Assistant Chief Executive [Regulatory & Corporate] and Registrar of Titles & Deeds, SLA [until 31 March 2026]), Ms Ang Ching Pin (Assistant Chief Executive [Regulatory & Corporate] and Registrar of Titles & Deeds, SLA [with effect from 1 April 2026]), Timothy Seet Qianren

MINISTRY OF MANPOWER

As part of the Ministry of Manpower's ("MOM") Enforcement 2.0 workstream, the Prosecution and Regulatory Enforcement Department ("PRE") and Civil Department ("CD") of the Legal Services Division ("LSD") jointly reviewed MOM's enforcement philosophy and parameters, tiered employers' breaches of employment laws and policies, and addressed operational concerns. Additionally, LSD advised on the creation of standard operating procedures for statement-recording to preserve evidential reliability and on MOM's revised debarment framework.

Other notable achievements:

Prosecution and Regulatory Enforcement Department

- (a) Successfully prosecuted a conspiracy to illegally import labour by using shell companies to obtain foreigner work passes [*PP v Leong Kwai Tong* (MAC 905431 of 2024, unreported)].
- (b) Successfully secured the first custodial sentence for a first-time offender under section 5(1) of the Employment of Foreign Manpower Act 1990 [*PP v Ang Peck Leang* (MAC 904777 of 2024, unreported)].
- (c) Advised MOM's policy unit on section 54 of the Interpretation Act 1965, and accordingly, whether the Government is liable to prosecution under MOM legislation.

Civil Department

- (a) Supported the enactment of the Workplace Fairness (Dispute Resolution) Act 2025, covering mediation of workplace fairness disputes and civil actions for the statutory tort of discrimination.

- (b) Vetted and advised contracts for the Singapore Opportunity Index, Singapore's first index to assess workplace economic mobility using government data.
- (c) Vetted and advised partnership agreements with NESST Singapore Limited to operationalise the first purpose-built dormitory with enhanced living standards for migrant workers.

LSD's 2025 technological innovations:

- (a) "ProsecutorScript Pro" which prompts users on the documents required for a plead guilty mention and generates a script for the user's adaptation.
- (b) "Smart Request Bot" which transforms requests for advice into a streamlined digital experience with guided completion fields.
- (c) Proof of concept for a "Court Agenda Sorting Expert" that automatically prepares weekly hearing lists.
- (d) Proof of concept for a "Funding Agreement Assistant" that provides first-level vetting of common errors in funding agreements.

As at 31 December 2025, there were six LSOs in LSD.

Adrian Loo Yu Hao

Chief Legal Officer & Divisional Director
Legal Services Division
Ministry of Manpower



MINISTRY OF MANPOWER

(Left to Right):

Ms Ilona Tan, Jonathan Chua, Adrian Loo Yu Hao (Chief Legal Officer and Divisional Director, Legal Services Division, MOM), Sunil Nair, Houston Johannus, Ms Vala Muthupalaniappan

MINISTRY OF NATIONAL DEVELOPMENT

The Legal Services Unit (“LSU”) of the Ministry of National Development (“MND”) provides a comprehensive suite of legal services to MND in support of MND’s mission of developing world-class infrastructure, creating a vibrant, resilient and sustainable living environment, providing affordable and accessible public housing, and building rooted and cohesive communities. LSU advises MND on a variety of issues, including public housing, land use planning, infrastructure development, town councils and municipal affairs, and wildlife and greenery matters. LSU also drafts and advises on various transactional documents, including contracts, research agreements, as well as tenancy and licence agreements.

In 2025, LSU provided extensive legal support for MND’s key initiatives to ensure affordable, accessible and inclusive housing. An example is the upcoming Enhancement for Active Seniors (Private Housing) Programme (also known as EASE (Private)) which is targeted to be launched in 2026. LSU also worked closely with MND divisions and MND family statutory boards to achieve various key policy objectives, one of which is the upcoming Veterinary Practice Bill 2026 which, amongst other things, will establish the Veterinary Council and help regulate Singapore’s growing veterinary sector.

As at 31 December 2025, there were three LSOs in LSU.

Crystal Ong Wai Mun (Ms)

Senior Director (Legal)

Legal Services Unit

Ministry of National Development



MINISTRY OF NATIONAL DEVELOPMENT

(Left to Right):

Terence Tan, Ms Crystal Ong Wai Mun (Senior Director, Legal Services Unit, MND), Nate Wong

MUNICIPAL SERVICES OFFICE, COMMUNITY RELATIONS UNIT, MINISTRY OF NATIONAL DEVELOPMENT

The Community Relations Unit (“CRU”) of the Municipal Services Office (“MSO”), Ministry of National Development, as a key component of the Community Disputes Management Framework (“CDMF”), addresses serious and severe community disputes, like noise nuisance and hoarding.

CRU Legal works with other stakeholders to implement the CDMF, oversees Community Relations Officers’ (“CROs”) enforcement of the Community Disputes Resolution Act 2015, and advises CRU on enforcement operations, policy initiatives and legislative amendments.

Additionally, CRU Legal trains CROs on topics ranging from criminal law and procedure to data protection, and educates key stakeholders like the State Courts, the Public Defender’s Office and ProBonoSG on CRU and its powers.

As at 31 December 2025, there was one LSO in CRU, MSO.

Thiagesh Sukumaran

Deputy Director (Legal),
Community Relations Unit,
Municipal Services Office
Ministry of National Development



**MUNICIPAL SERVICES OFFICE,
MINISTRY OF NATIONAL
DEVELOPMENT**

Thiagesh Sukumaran (Deputy Director [Legal], Community Relations Unit, Municipal Services Office, MND)

NATIONAL PARKS BOARD

The Prosecution Branch (“PB”) of the National Parks Board (“NParks”) works closely with the AGC and stakeholders to combat environmental and animal welfare offences, including illicit import, export, and transhipment of endangered species.

Working with AGC, the Prosecution successfully appealed against the sentence in *PP v Barrie Lin Pengli* [2025] 4 SLR 524, establishing a new sentencing benchmark for animal cruelty cases. Key legislative initiatives strengthened NParks’ enforcement capabilities, including through the prescription of offences under the Parks and Trees Act 2005 as compoundable offences.

PB also provided extensive legal advisory support for NParks’ initiatives, such as the amendments to the Wildlife Act 1965, and the establishment of a new Veterinary Council.

As at 31 December 2025, NParks PB comprised two LSOs.

Jean Chan Lay Koon (Ms)

Director
Prosecution Branch
National Parks Board



NATIONAL PARKS BOARD

(Left to Right):

Lee Zu Zhao, Ms Jean Chan Lay Koon (Director, Prosecution Branch, NParks)

MINISTRY OF SOCIAL AND FAMILY DEVELOPMENT

The Legal Services Unit (“LSU”) advises the Ministry of Social and Family Development (“MSF”) and the Early Childhood Development Agency (“ECDA”) on legal issues to strengthen the social service sector and to build strong families and a caring society.

In 2025, the LSU supported the MSF’s key initiatives, including:

- (a) passing the Social Residential Homes Act 2025 to enhance care standards and safeguard residents’ safety and wellbeing, and the National Council of Social Service (Amendment) Bill to formalise the NCSS’s expanded sector developer role;
- (b) advising on several high-profile regulatory cases, including the first licence revocation of a preschool and a prohibition order against a charity fundraiser; and

- (c) providing legal support for new schemes and systems, such as enhancements to shared parental leave and benefits for large families, and a new case management platform for the MSF and its social service partners.

To more closely support the MSF’s Protective Service (“PSV”), the LSU launched fortnightly Legal Clinics to give early advice on child protection cases. The LSU also started representing the PSV in such cases in the Youth Court, successfully obtaining the orders sought in most instances.

As at 31 December 2025, there were five LSOs in the LSU.

Zhong Zewei

Director

Legal Services Unit

Ministry of Social and Family Development



MINISTRY OF SOCIAL AND FAMILY DEVELOPMENT

(Left to Right):

Ms Elena Yip Luyang, Ms Eunice Chong Miao En, Zhong Zewei (Director, Legal Services Unit, MSF), Ms Ang Swee Yan, Ms Chew Xin Ying

FAMILY AND EARLY CHILDHOOD DIVISION, MINISTRY OF SOCIAL AND FAMILY DEVELOPMENT

The Family and Early Childhood Division (“FEC”) of the Ministry of Social and Family Development (“MSF”) steers policy reviews to strengthen families, and ensures that legislation under MSF’s purview supports its policies and programmes.

FEC advised on amendments to the Mental Capacity Act 2008 to avail remote witnessing to donors with low-risk applications for a Lasting Power of Attorney. The amendments include robust safeguards to minimise the risk of fraud or abuse during the remote witnessing process.

FEC also worked with the Prime Minister’s Office Strategy Group on the Large Families Scheme to provide more support for couples with three or more children to support Singaporeans in fulfilling their parenthood aspirations.

As at 31 December 2025, there was one LSO in FEC.

Eunice Lau Su Hui (Ms)

Deputy Director
Family and Early Childhood Division
Ministry of Social and Family Development



FAMILY AND EARLY CHILDHOOD DIVISION, MINISTRY OF SOCIAL AND FAMILY DEVELOPMENT

Ms Eunice Lau Su Hui (Deputy Director, Family and Early Childhood Division, MSF)

COMPETITION AND CONSUMER COMMISSION OF SINGAPORE

2025 marked a significant milestone as the Competition and Consumer Commission of Singapore celebrated its 20th anniversary of making markets work well to create opportunities and choices for businesses and consumers in Singapore. In addition, the Commission's mandate was broadened on 1 July 2025, to encompass consumer product safety and legal metrology functions, and weights and measures compliance.

The Commission marked this milestone with a refreshed corporate identity as "CCS", signalling its commitment to fostering well-functioning markets in an increasingly complex global landscape:



On the competition front, CCS brought the first competition appeal to the High Court. Additionally, CCS's enforcement efforts gained momentum and continued to yield substantial results, with two infringement decisions imposing total financial penalties exceeding \$10 million for the second

consecutive year. CCS also provided 17 competition advisories to 14 government agencies on a wide variety of matters, including industry consolidation.

On the consumer protection front, 2025 is the most impactful year in terms of enforcement, with a total of eight interventions. This included obtaining undertakings from a company which used generative AI to generate fake reviews, and retailers for website design features which misled consumers. CCS also launched a trial for unit pricing in major supermarkets to help consumers make more informed purchasing decisions by enabling easier price comparisons of everyday essential products.

On the international front, CCS hosted the 11th ASEAN Competition Conference, the flagship event of the ASEAN Experts Group on Competition, that saw the launch of the ASEAN Competition Action Plan 2026-2030. Chief Executive Alvin Koh was also appointed Vice Chairperson of the International Competition Network, a global body comprising competition authorities from over 120 jurisdictions.

As at 31 December 2025, seven LSOs were seconded to CCS.

Alvin Koh Meng Sing

Chief Executive
Competition and Consumer Commission
of Singapore



COMPETITION AND CONSUMER COMMISSION OF SINGAPORE

(Left to Right):

Ms Melina Chew Ying Fei, Caleb Tan Tian-Le, Loke Shiu Meng, Alvin Koh Meng Sing (Chief Executive, CCS), Kho Qin Yao, Ms Ter Kah Hwee, Ms Ng Yee Ting

ECONOMIC DEVELOPMENT BOARD

The Economic Development Board (“EDB”) is a statutory board under the Ministry of Trade and Industry (“MTI”), and is responsible for strategies that enhance Singapore’s position as a global business centre.

The Legal Division (“Division”) advises the EDB on contract, data protection, procurement and employment issues. The Division also advises the EDB on its tax and financial incentives for the promotion of investments in Singapore and the EDB’s regulatory functions under various statutes. In addition, the Division conducts regular legal seminars for the EDB officers.

The Division is also the legal advisor to DesignSingapore Council Pte Ltd, the EDB’s subsidiary.

In 2025, the Division saw an expansion of its risk management function and supported the EDB in enhancing its existing digital portal for its investment promotion tools. The Division also provided legal support for the formation of the National Space Agency of Singapore, Singapore’s national agency for space matters.

As at 31 December 2025, there were three LSOs in the EDB.

Edrick Guo Zhixian

General Counsel
Legal Division
Economic Development Board



ECONOMIC DEVELOPMENT BOARD

(Left to Right):

Andrew Teo Jun Yi, Edrick Guo Zhixian (General Counsel, Legal Division, EDB), Ms Then Ling

MONETARY AUTHORITY OF SINGAPORE

The Monetary Authority of Singapore (“MAS”) is Singapore’s central bank and financial services regulator.

In 2025, MAS’ Enforcement Department’s (“ENF”) investigations led to criminal proceedings against four individuals, prohibition orders against 17 individuals, composition and civil penalties of over \$29 million (including composition sums of \$27.45 million in connection with the 2023 major money laundering case), and two licence revocations. ENF further contributed to crafting the new regulatory regime for the SGX-Nasdaq Global Listing Board.

MAS’ Prudential Policy Department crafts regulatory policies for a sound and dynamic banking sector. The LSO helped develop a framework for mitigating risks in decentralised finance, and also proposed enhancements to financial inclusion initiatives for the under-served and bank account administration for the bereaved.

MAS’ Markets, Infrastructures & Intermediaries Department took supervisory actions and inspected

entities to ensure compliance with regulatory requirements and maintain the integrity of financial markets. The LSO worked on measures to enhance the development of Singapore’s equities market, including enhancing investors’ ability to seek compensation for losses suffered from market misconduct.

MAS’ Payments Department continued to strengthen its licensing and supervision processes, and guard against illicit activities. The LSO assisted the inspections and reviewed 80 licensed entities for compliance with money-laundering and other requirements, which culminated in supervisory and enforcement actions on these entities. The LSO also supported multi-agency efforts to ensure that entities adhere to the Guidelines on the Shared Responsibility Framework in dealing with losses arising from scams.

As at 31 December 2025, five LSOs were seconded to MAS.

Lynn Tan Jin Ling (Ms)

Executive Director

Enforcement Department

Monetary Authority of Singapore



MONETARY AUTHORITY OF SINGAPORE

(Left to Right):

Tan Zhi Hao, Ms Ng Jean Ting, Ms Lynn Tan Jin Ling (Executive Director, Enforcement Department, MAS), Ms Uni Khng, Nicholas Lim

NATIONAL ENVIRONMENT AGENCY

The National Environment Agency (“NEA”) is responsible for environmental protection, public health, and resource sustainability. Mr Andy Sim helms the NEA’s Legal Division (“LD”) and Ms Yolanda Lee and Mr Imran Hamid head the Civil and Prosecution Departments, respectively. In 2025, the LD advised on a broad range of civil matters (e.g. the development of the multi-year Integrated Waste Management Facility (worth over \$1.5 billion) and contracts under the Wolbachia-Aedes mosquito initiative) and attended to several dispute resolution matters. On the regulatory front, apart from the

routine prosecution of about 800 cases weekly, the LD obtained the first post-trial conviction for a high-rise littering offence involving the application of an evidentiary presumption clause, worked with various stakeholders on enforcement against oil pollution infringers, and enhanced the NEA’s deterrent strategies through publishing re-enacted images of littering offences in public spaces.

As at 31 December 2025, there were four LSOs in the NEA.

Andy Sim Yock Ann
Chief Legal Officer
Legal Division
National Environment Agency



NATIONAL ENVIRONMENT AGENCY

(Left to Right):

Yew Li Chuen Norman, Imran Abdul Hamid, Andy Sim Yock Ann (Chief Legal Officer, Legal Division, NEA),
Ms Lee Yinghui Yolanda

EDITORIAL COMMITTEE

Mr Zhuo Wenzhao (Chairperson)

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Ms Grace Morgan

Mr Kenny Kung

Mr Long Shi Han

Ms Megan Soh

Ms Ng Xin Yu

LEGAL SERVICE COMMISSION SECRETARIAT

Mr Siva Shanmugam

Mr Jeffrey Sim

Ms Jeanne Kuik

Ms Angeline Chew

Ms Ong Ai Hui

Ms Stella Koo



SINGAPORE LEGAL SERVICE

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